## Avita Community Partners Board of Directors Meeting Minutes

DATE: May 25, 2010		TIME: 7:00 pm - 8:27 pm		
PLACE: Administrative Office - Board Room		PRESIDING: Desiree' Reddick-Head, Board Chair		
Attendance				
Quentin Carr	⊠ Yes □ No	Lewis McAfee	⊠ Yes □ No	
Al Gonzalez	⊠ Yes ☐ No	Anne Mundy	⊠ Yes □ No	
Joe Hirsch	Yes No	Desiree' Reddick-Head	⊠ Yes □ No	
Laurice Jennings		Sarah Ruckstaetter	⊠ Yes □ No	
Shelley Johnson	☐ Yes ⊠ No	Marilyn Woodruff	⊠ Yes □ No	
Rufus Larkin	☐ Yes ⊠ No	Alice Worthan	⊠ Yes □ No	
Deborah Mack	⊠ Yes □ No			

13 Filled Positions (3 Vacancies)

Agenda Items	Key Discussion Points/Outcomes/Decisions/Action Items	By Whom	By When
Welcome & Call to	The May meeting of the Board of Directors was called to		
Order	order by Board Chair, Desiree' Reddick-Head at 7:00 PM.		
Approval of Agenda	Motion to approve the agenda was made by Lewis McAfee;		•
	second by Deborah Mack. Motion carried.		
Determine Presence of	A quorum was present with 10 Board members attending		
a Quorum	this meeting.		
Review of Minutes	Motion to approve the March and April minutes was made		
	by Anne Mundy; second by Laurice Jennings. Motion		
	carried.		
Business	Proposed Strategic Plan and Revised Mission and Vision		
	<u>Statements</u>		
	Quentin Carr reported. At our Board retreat last year we		
	decided we needed an updated strategic plan and new		
	mission and vision statements. The Strategic Planning		
	Committee along with the Executive Team started from		
	scratch on the new plan. They reviewed the current plan		
	and reviewed numerous models and decided to use the		
	Balanced Score Card (BSC) model. This approach utilizes 4	:	
	categories. Each category has a goal with objectives and		
	measures. The goal tonight is to approve this plan and the		
	revised mission and vision statements. The mission and		
J	vision are based on the new strategic plan. The blanks		
	under the measures column won't be completed until the		
	first quarter report. Targets and initiatives will be added to		
0.5.10.05	the BSC. The Executive Team will give a quarterly report to		

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	ensure we are meeting the goals. Quentin Carr made the		
	motion to approve the plan as presented; second by Lewis		
	McAfee.		
	Discussion:		
	Sarah asked where the Developmental Disability clients fit		
	into the plan. Under customer—the measures apply to		
	people with Developmental Disabilities. It is geared towards		
	all clients without differentiating between disabilities. The %		
	will apply to all clients. When the other columns are added		
	this will show more detail. We can approach this concern		
	when the first quarterly report is presented. Improving		
	access and outcomes pertains to all clients. We want to		
	measure our effectiveness in the 4 main areas. The		
	measures will have several targets and initiatives in order to		
	meet the goals. Some targets will be general, some will be		
	specific to behavioral health and some will be specific to		
	developmental disabilities. This will be a 3 year plan		
	instead of 5 years. Sarah would like to see a measure		
	specifically for developmental disabilities. The measure is		
	the attribute not the %. Improved functioning will include		
	perspective from developmental disability families. LOCUS		
	and CAFAS measures would be used for behavioral health;		
	CIS would be for developmental disabilities. Department		
	goals will be developed from this document which will		
	include both behavioral health and developmental		
	disabilities.		
	Processes - 1.1. & 1.2—are these realistic? Yes, and it is a		
	mandated external requirement. This speeds up access to		
	care.		
	Financial—Anne asked about the increase funding		
	opportunities. Does this take into account ATIVA? Yes,		
	because of the fund raising that will be done through ATIVA.		
	Increasing days of cash on hand. This is a standardized		
	measure which should be 60 days of cash on hand.		
	Financial objective #5—committee recommended moving to		
	customer area.		
	Lewis feels like the goals are sufficient for each area and		
	acknowledged that a lot of work was put into this new plan.		,
	Targets and Initiatives will be the responsibility of the		

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	Executive Team.		
	Quentin called for the vote by asking those in favor to raise		
	their hand. All in favor, so motion carried.		
	CEO Report—Joe Rutherford		
	In the Board packets are 2 handouts. 1) DRAFT—What is a		
	CSB? A Position Statement by the Georgia Association of		
	Community Service Board and 2) Letter from Select Systems,		
	LLC to Dr. Shelp.		
	April financials showed a loss of \$57,000. We had several		
	non routine expenses that attributed to the loss and include		
	recruiter expense, relocation expenses for a new doctor,		
	and Employee Assistance Program costs.	:	:
	and Employee Assistance Program costs.		
	Alice Worthan, Joe Hirsch and Joe Rutherford attended the		
	recent GACSB annual retreat. They received information		
	that will be used in board development. Several priorities		
	were identified for the association to focus on next fiscal		
	year and include:		
	<ul> <li>Develop long term legislative and key alliance</li> </ul>		
	strategy		
	<ul> <li>Identify and share CSB - top performer best practices</li> </ul>		
	<ul> <li>Develop a marketing and PR strategy and</li> </ul>		
	Research member expectations		
	DBHDD Status—Regions are being expanded from 5 to 6		
	statewide. The reason for expanding is to align a single		
	state hospital to a single region and each region will report		
	to one regional office. Currently some regions report to		
	more than one regional office. Dr. Shelp discussed the DOJ		
	suit and the state economic challenges. He informed the		
	group that the state must increase CSP beds and fund more		
	acute care services.		
	2010 Legislative Session has adjourned. The budget for		
	FY2011 passed and the final number is \$17.9 billion dollars		
	which includes the \$1 billion dollars in federal stimulus		
	money.		
	CSP Status—we have received approval from our bank to		
	fund the build out. A final proposal is being developed and		L

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	will be presented to the Board next month as the Spotlight		
	on Services presentation.		
	Nominating Committee—Al Gonzalez presented the slate of		
	officers for next year.		
	Quentin Carr—Chair		
	Al Gonzalez—Co-Chair		
	Lewis McAfee—Treasurer		
	Desiree' Reddick-Head—Secretary		
	Action: The Board will vote on the slate of officers at the		
	June meeting.		
	<u>Unfinished Business</u> —None		
	New Business		
	Committee Structure of the Board—Joe reported an adhoc		
	committee would be tasked to review the structure and		
	decide how the committees can support the new strategic		
	plan. Committees most likely will change with the		
	exception of the Finance committee.		
	Committee Reports		
	Board Development		
	Anne reported that the group is working on a new board		
	member handbook. They have discussed the 3 vacant		
	positions and plan to meet with commissioners about		
	getting these vacancies filled. Alice Worthan and Laurice		
	Jennings are up for renewal and would like to continue on		
	the board. We will follow up on sending the reappointment		
	letters to the commissioners.		
	Finance		
	Victor Bowers reported. Expenses incurred this month		
	included the National Council Conference, performance		
	management software, an increase in contract doctors in		
	addition to the things Joe mentioned earlier. These large		
	occurrences will not happen in May. The revenue numbers		
	are on average. We continue to work on clean up and that is		
	helping reduce our deficit.		
	Human Resources		
	Sarah Ruckstaetter reported that the committee reviewed		
	information from the administrative professionals'		

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	luncheon. Forty administrative staff attended. Training on		
	Seven Habits of Highly Effective People is scheduled for May		
	27 & 28 and leadership will attend. Employee Family Picnic		
	is scheduled for June 26th, 11am - 2pm at Tugaloo State		
	Park. There will be lots of activities for the kids. Staff will be		
	recognized for their years of service and the executive team		
	is going to grill hamburgers and hotdogs. Board Members		
	and their families are invited. The Glue Committee has been		
	working on the customer service initiative.		
	<u>Services</u> – No report		
	Announcements		
	Dr. Rubenow shared his resignation. He has accepted a		
	position at the University of Arkansas Medical School in		
	Fayetteville, Arkansas. We are working on the transition		
	plan and identifying qualities for a subsequent Medical		
	Director. The Board Officers have asked Joe to keep them		
	informed in the recruitment process and to be involved in		
	the decision making of this position.		
Adjournment	Motion to adjourn by Lewis McAfee; second by Al Gonzalez.		
	Motion carried and the May Board meeting was adjourned at		
	8:27 pm.		
Chair's signature indi	cating approval:		
Oliver A	Peldletter 6/22/10	_	

Date Approved

Respectfully submitted,

Regina Guisham

Desiree' Reddick-Head

Regina Grisham

**Recording Secretary**